### Reporting Agency: UNDP

### Country: Libya

### **PROGRESS REPORT**

### No. and title: Award 000**74351** - Capacity Strengthening Initiative in Libya

### Reporting period: Jan – August 2012

### **I. PURPOSE**

**Intended Outcome as stated in the Country Programme Results and Resource Framework:**

Strengthening national institutions towards improving service delivery, at the central and local levels.

**Partners:**

Ministry of Planning

**Objectives:**

The objective of the Capacity Strengthening Initiative (CSI) programme is to avail local, regional and international expertise and technical assistance to national counterparts with the objective of strengthening the national government’s capacities and institutional development for improved public service delivery at the national and local level. The program will work in partnership with the Ministry of Planning (MoP), and provide support to the line ministries to develop capacities in development programming, strategic planning, policy formulation, improved coordination and support the institutional development of relevant national counterparts.

**Activities/Work Plan:**

In pursuit of the objectives, the following activities will be undertaken:

**Output 1: Government Capacity Strengthened**:

* Support the Ministry of Planning through the rapid deployment of international advisors/experts
* Support the ministries through a series of workshops on policy related issues:
* Support the Ministry of Planning in the design and implementation of specific training modules related to specific policy areas
* Support the Ministry of Planning in producing specific manuals relating to inter-ministerial coordination, policy formulation, etc.

**Output 2: National/International Experts Roster Developed**

* Support the Ministry of Planning in the design of the Roster
* Support the Ministry of Planning in the development of the Roster
* Support the Ministry of Planning in the development of training material
* Support the Ministry of Planning in producing the roster manual and reference material:

**Output 3: Pilot Needs Assessment carried out, and Strategic Response Plans developed**

* Support selected ministries and local councils to formulate strategic response plans:
* Support the selected ministries and local councils to identify and assess their urgent capacity needs
* Organize workshops to introduce the concept and application of capacity needs assessment at the institutional level:

### **II.RESOURCES in 2012[[1]](#footnote-1)**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Donor | Proposed Budget for 2012 | Delivery  To date | Remaining Balance | Expenditure Rate |
| Government of Libya | 611,000[[2]](#footnote-2) | 98,809.33 | 512,190.67 | 16% |

**Expenditure Details:**

|  |  |
| --- | --- |
| **Budget Account** | **Amount** |
| 71200 - International Consultants | 81,620.12 |
| 71600 - Travel | 9,293.9 |
| 74200 – Audio Visual & Print Production | 4,158.99 |
| 75700 – Training Workshops and Conferences | 3,790.32 |
| **Total** | **98,809.33** |

### **III. RESULTS**

The 17th February revolution has created a new reality for the Libyan people and raised its expectations for democratic, social and economic change.

The Libyan government committed itself to put the citizen at the center of its focus. The National Transitional Council (NTC) has outlined its intention to renew the social contract with its citizens and build a modern state based on the rule of law, respect for individual freedoms and the need to provide security and economic sustainability to its citizens. This new social contract will entail a comprehensive revisiting of the overall state functions at the central and local level and a long-term structural reform program to enhance the government at the institutional, organizational and individual levels.

UNDP Libya and the MoP have agreed to modify and update two existing project documents that have been agreed upon during the time of the Jamahiriya (2008-20011), namely, the “Rapid Deployment Assistance Framework”, and the “Capacity Strengthening Initiative”, funded through 11888 resources, but had not been implemented. One of the reasons behind the inability to implement the previous projects is inherent in the government lack of institutional and individual capacity to undertake such initiatives. As a result of a series of close consultations between the Ministry of Planning (MoP) and UNDP started early February 2012, and due to the urgency to support the Libyan government, especially in areas of specific technical expertise such as strategic planning, national policy formulation, inter-ministerial coordination and management of government plans, both sides agreed that a modified project document should replace the two previous documents initially designed under the National Implementation Modality (NIM). This new project - “Capacity Strengthening Initiative in Libya”, was signed on the 31 May, 2012 and will be implemented through the Direct Implementation Modality (DIM), whereas UNDP Libya will undertake the responsibility for the implementation of this project. The project will be targeting the Ministry of Planning, and other selected ministries such as the Ministry of Labor and Capacity Building (MoLCB), and the Ministry of Local Government (MoLG). The project focus is in line with the NTC priorities, and UNDP 2011-2014 Country Programme Document regarding the strengthening of national institutions toward improved public service delivery. In the short term, the Libyan Government through the NTC is focusing on ensuring effective and efficient service delivery to the citizens. In this respect, the partnership between UNDP and the Libyan government focuses on an immediate response in the field of capacity development with the goal of ensuring the sustainability of the current economic growth, including the achievement of the Millennium Development Goals (MDGs), whilst strengthening institutional and human capacities, supporting national institutions in their objective of responding more effectively to national priorities.

In this process, the Capacity Strengthening Initiative in Libya represents a significant opportunity for supporting the Libyan government. Urgent capacity strengthening is needed to improve management efficiency and development effectiveness. This will be through the provision of technical advice, sharing best international practices, facilitating the transfer of knowledge, and enhancing the institutional capacity of key ministries.

In this context, and in addition to the immediate support, the Capacity Strengthening Initiative will focus on the overall national capacity development effectiveness by:

* Improving consistency, efficiency, and coherence of government development programmes
* Support government’s capacity to coordinate and manage international development assistance in accordance with the urgent national, medium and long-term priorities.
* Enhance the government capacity in specific areas pertaining to policy formulation, strategic planning, inter-ministerial coordination and management of work processes
* Support the institutional development of key ministries in the short, medium and long term

**Achievements in the reporting period:**

**Output 1: Government Capacity Strengthened**:

* **Support the Ministry of Planning through the rapid deployment of international advisors/experts**

1. In June 2012, a short term consultancy was conducted by Dr. Walid Abdel Rabboh, BCPR recommended expert that resulted in the review of the draft Libyan National Vision, the design of templates for sectoral strategies. Roundtable discussion for the template with MoP were planned but did not take place. In addition, the expert provided specific policy recommendations for the short-term capacity development/support activities with the MoP. Further follow-up is needed so as to ensure that a wider range of civil servants and experts working on the development of sectoral strategies are well informed and trained. This work has set the institutional foundations for further concerted work on the overall national development plan.
2. UNDP and in consultation with the Ministry of Planning (MoP) have drafted and advertised the ToRs for the posts of CSI National Project Manager and Project Assistant and the recruitment process is currently ongoing. It is noteworthy to mention that the post of the National Project Manager has been advertised 3 times, with no promising candidates to fit with the job required qualifications. Two options are currently being discussed with the Ministry of Planning; either advertise for an international Project Manager as well as a National Deputy Project Manager, or revise the level of required qualifications in an effort to attract further candidates and revisit the current applications.
3. UNDP and the Ministry of Planning (MoP) hosted Sir Michael Barber, a leading authority on education systems and education reform and the former Head of Delivery Unit at the Office of the Prime Minister of the UK, for the seminar titled “Delivery of Government Reform Programmes & Relationship between Strategic Planning and Delivery” at UNDP on 2 July, 2012 . The seminar was attended by the technical staff from the Ministry of Planning, particularly those working on the ‘Libya 2030’ vision. The seminar focused on the introduction and discussion of the concept of Deliver ology, which is a systematic process through which system leaders can drive progress and deliver results in addition to relevant case studies and examples. The seminar comes in follow up to the Monitoring and Evaluation workshop for the ministry staff in May 2012. The session was highly appreciated and triggered an internal discussion between the Ministry’s leadership (Minister and Deputy Minister) and the technical team and staff regarding priorities and institutional challenges facing their work.

* **Support the ministries through a series of workshops on policy related issues.**

A short term consultancy conducted by Dr. Sultan Barakat from York University resulted in a workshop on Capacity Building for Monitoring and Evaluation (M&E) for 65 technical staff in Libyan ministries including the Prime Minister’s Office and respective line ministries. The workshop discussed post conflict strategic planning and the applications of M&E including mechanisms, communications and capacity development.

Attachments: CSI Project Document

CSI Work Plan for Q3 + Q4 2012

1. The Award Total for this project is USD 2,921,735. The proposed budget for 2012 is $611,000. For a detailed breakdown of the proposed budget please refer to the attached work-plan. [↑](#footnote-ref-1)
2. Currently the project budget is $ 100,000. However it is expected that the budget will be increased to $611,000 to cover planned activities as per the proposed work plan. [↑](#footnote-ref-2)